

A scenic view of a paved road in a park-like setting. The road is flanked by lush green grass and various trees, including a prominent palm tree on the right. A silhouette of a horse is positioned on the road in the middle ground. The sky is clear and blue.

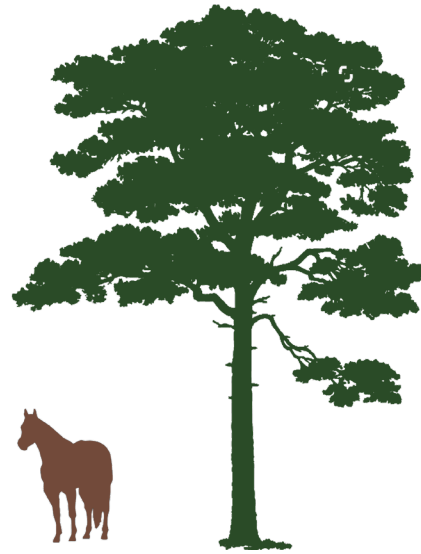
INDIAN TRAIL

DISTRICT - DRAINAGE, PARKS & ROADS  
Est. 1957

# Fiscal Year 2023 Budget Recommendation



# Fiscal Year 2023 Budget Recommendation



## Historical Overview



## Status of the District

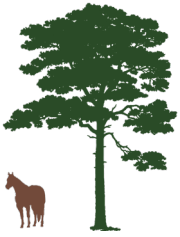
The District continues to experience tremendous growth within and outside its boundaries. The post-era of the COVID-19 Pandemic coupled with solid property values and inflationary factors have created a storm-level event for the District.

The continuing change in populace differentiates even more than the current fiscal year for road maintenance, canal maintenance, drainage flow and parks.

The impact from high material and fuel costs, competitive job market, litigation and a high demand for services requires assessment increases and modifications to the personnel. Salary Range increases reflect the incorporation of the state minimum wage changes.

The District only has one single-revenue stream to fund all District functions.

Grants are only available on a project-by-project basis and usually require total up-front payment then up to 50% reimbursement for eligible labor, materials, etc.



## Status of the District

The District cannot place millings on unimproved roadways fast enough to keep up with people's expectations.

The change in population has also increased the number of commercial deliveries. We anticipate that the County road construction will place even more non-local traffic on our roadways.

House construction is still happening and adds more heavy vehicles onto our system



## Status of the District

The District has not cleared or dredged canals for several years.

The size of homes, accessory buildings and pond fill-ins has put more pressure on swales and canals.

The level of grading and traffic on unimproved roads has resulted in more sediment in our swales and ultimately canals.

As a result, we have placed more emphasis on millings and canal reclamation. For FY23 the District is receiving several millions in grants for various swale and canal improvement projects, but those costs must be first paid by the District.



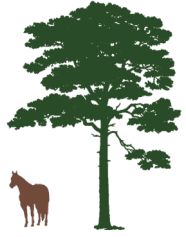
## Status of the District

In FY19, to address the aging infrastructure and increasing maintenance demand, the District started to use Fund Balance Reserves to avoid assessment increases and cover costs for badly needed services.

In FY19 & FY20, the District had a few unanticipated anomalies which negatively impacted the Fund Balance (Reserve).

The FY21 Budget was amended for continued defense of litigation and to finish capital projects.

The FY22 Budget will need to use the Fund Balance to cover the continuing increases for fuel and material costs, defense litigation and the North Athletic Football Fields.



## Status of the District

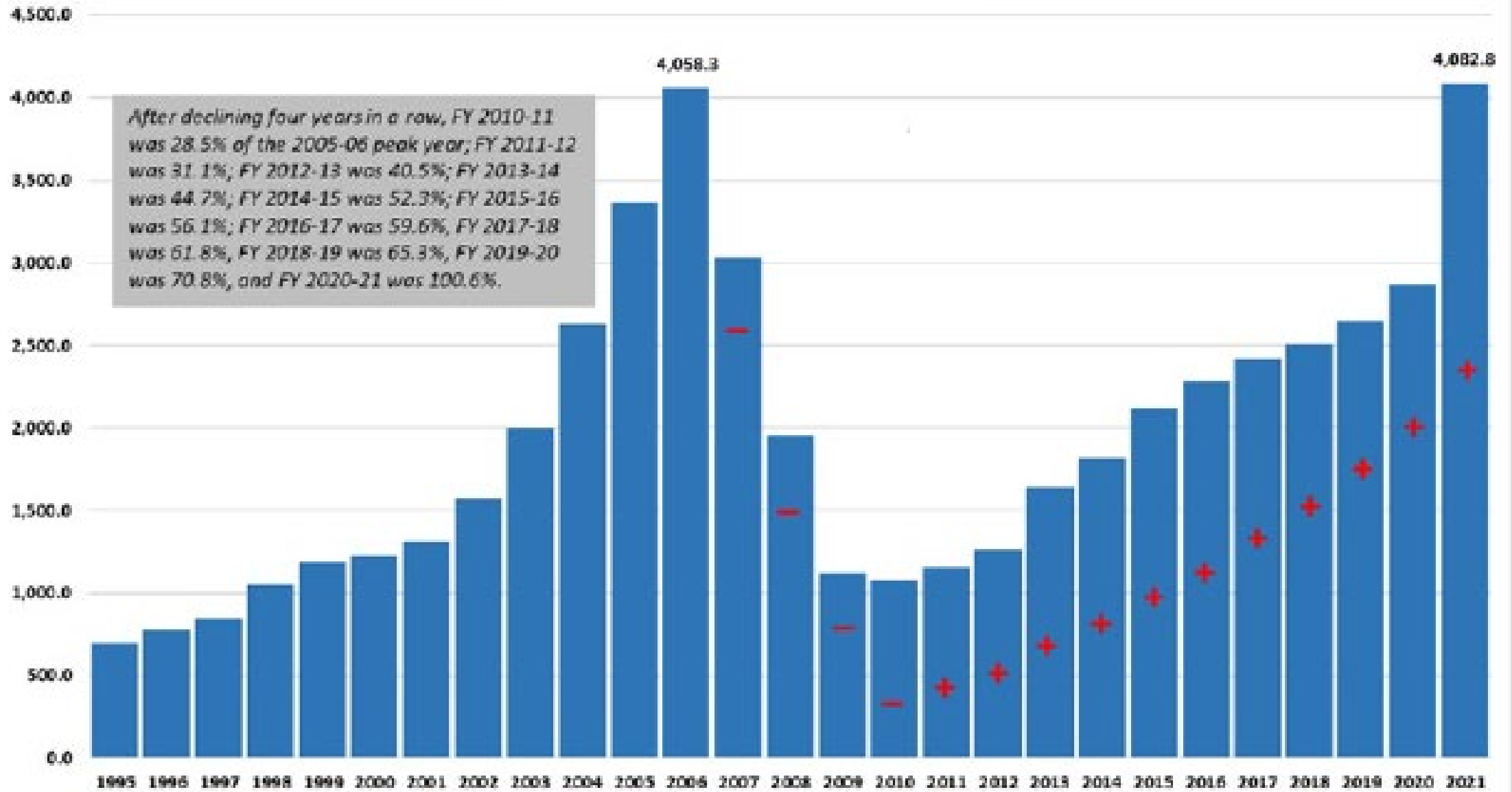
The economic outlook on a global and national basis is not positive.

The continuation of fuel, food and other commodities will continue to rise.

The economic forecast of the South Florida regional economy and Northern Palm Beach County local economy remains strong but will feel some level of effect.

# Total Documentary Stamp Collections (FY Ending)

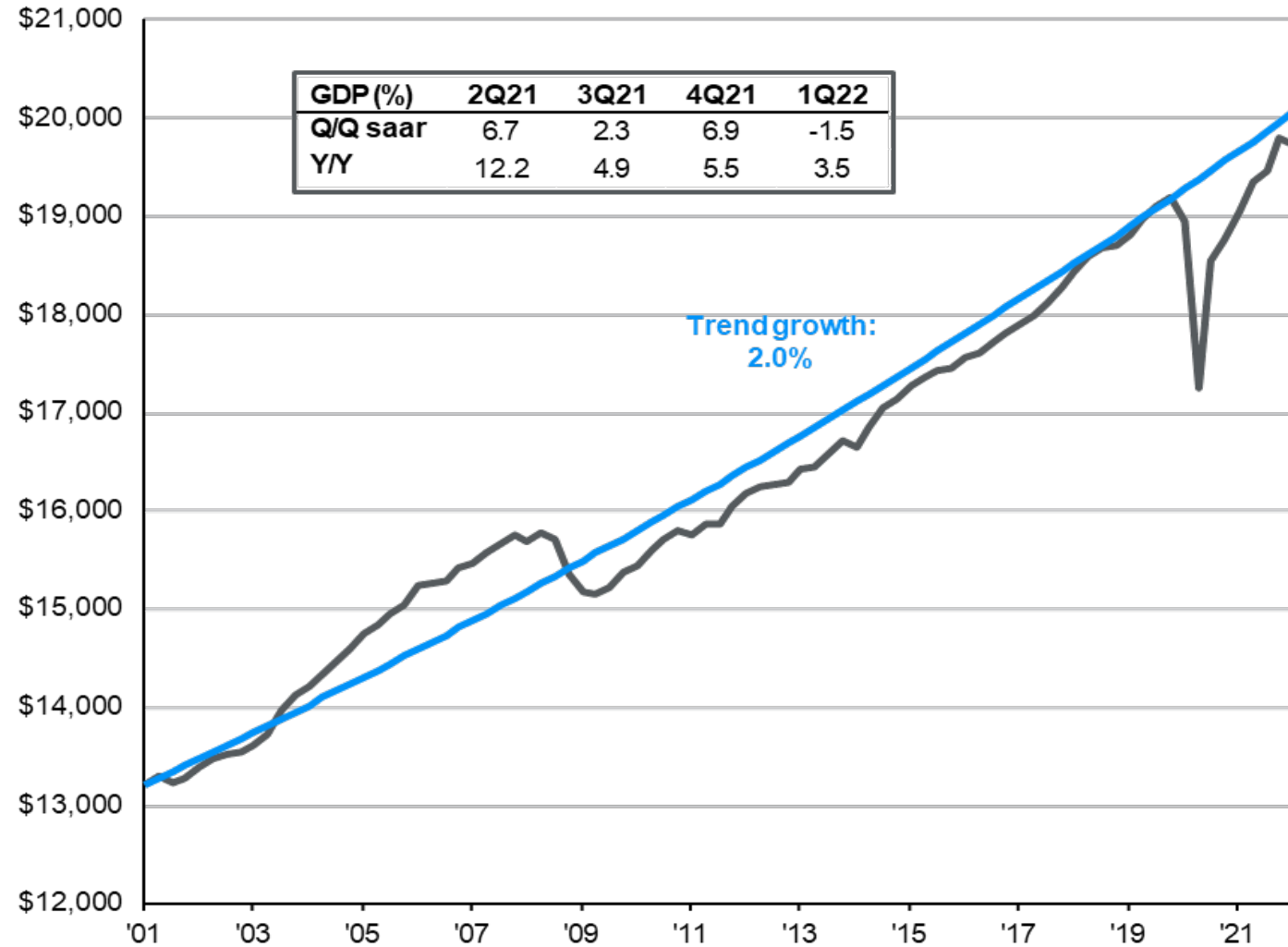
Source: Florida Office of Economic Development and Research





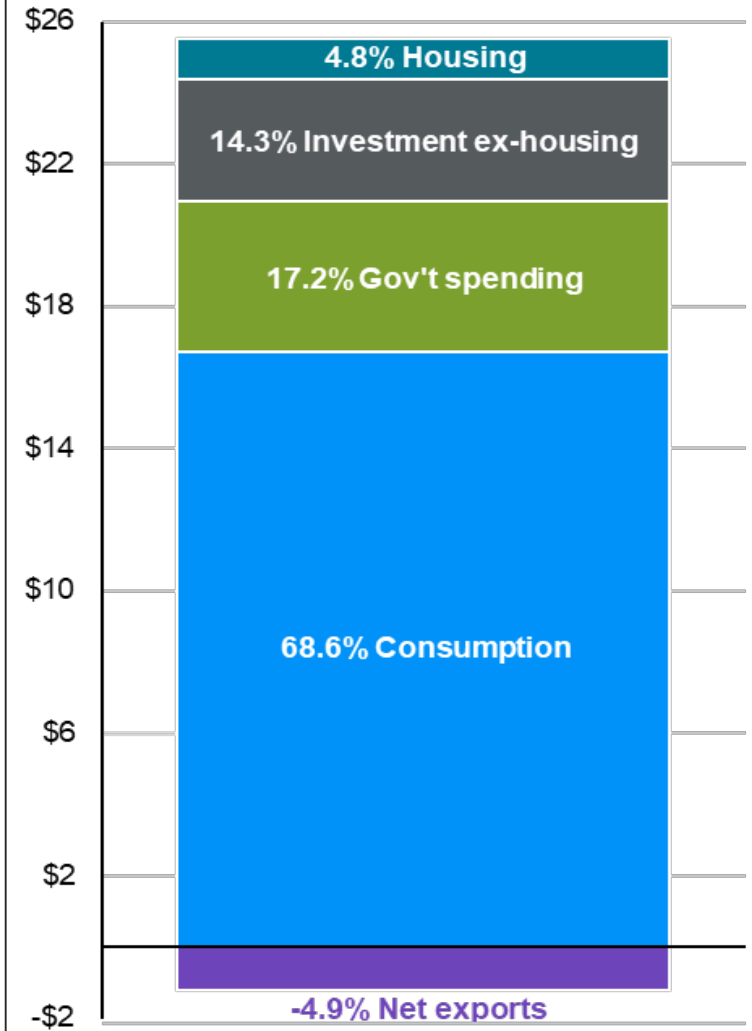
## Real GDP

Billions of chained (2012) dollars, seasonally adjusted at annual rates



## Components of GDP

1Q22 nominal GDP, USD trillions



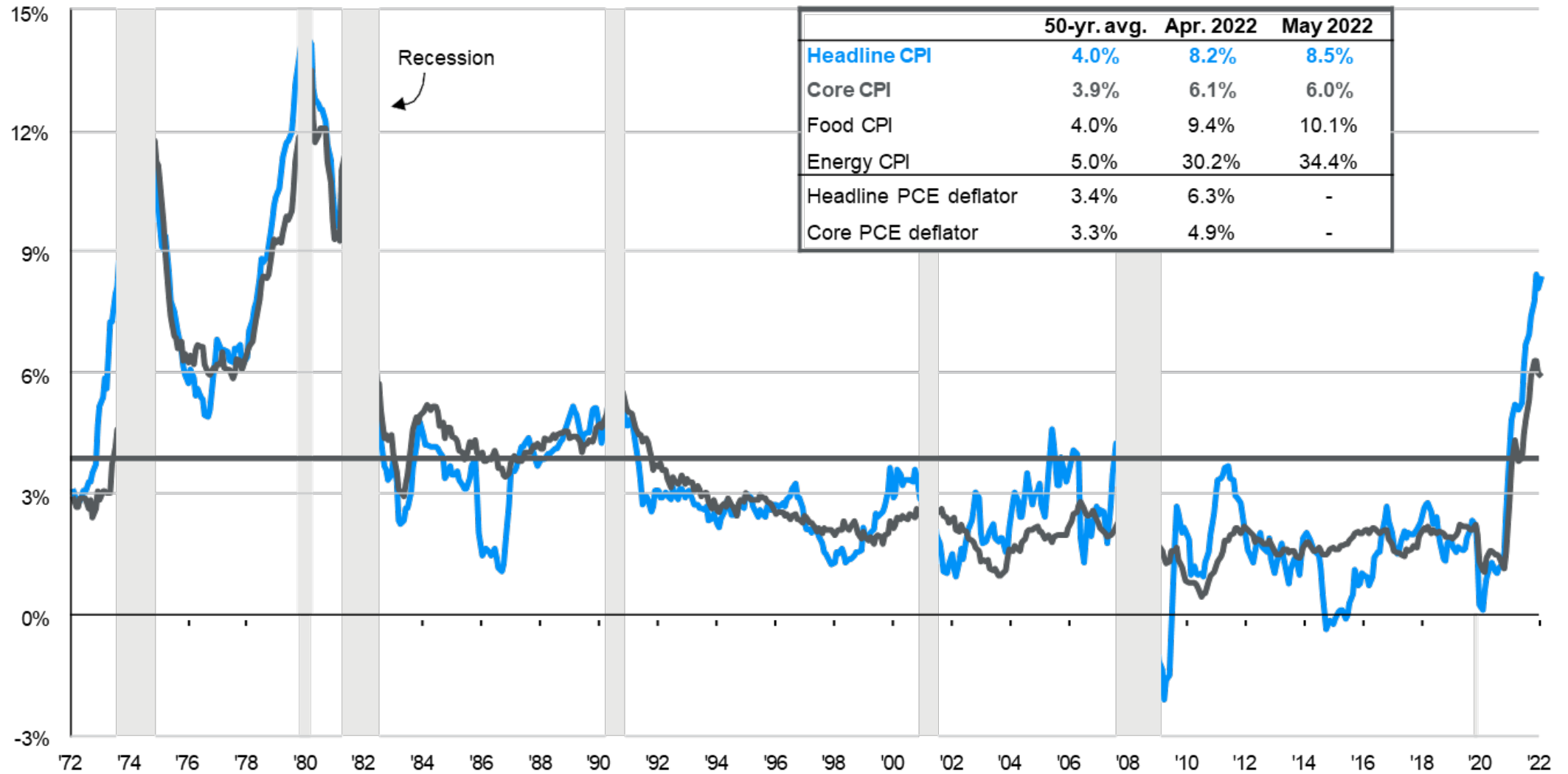
Source: BEA, FactSet, J.P. Morgan Asset Management. Values may not sum to 100% due to rounding. Trend growth is measured as the average annual growth rate from business cycle peak 1Q01 to business cycle peak 4Q19.

Guide to the Markets – U.S. Data are as of June 10, 2022.

# Inflation

## CPI and core CPI

% change vs. prior year, seasonally adjusted



Source: BLS, FactSet, J.P. Morgan Asset Management.

CPI used is CPI-U and values shown are % change vs. one year ago. Core CPI is defined as CPI excluding food and energy prices. The Personal Consumption Expenditure (PCE) deflator employs an evolving chain-weighted basket of consumer expenditures instead of the fixed-weight basket used in CPI calculations.

Guide to the Markets – U.S. Data are as of June 10, 2022.

## Change in production and consumption of liquid fuels

Production, consumption and inventories, millions of barrels per day

Production	2019	2020	2021	2022*	2023*	Growth since '19
U.S.	19.5	18.6	18.9	20.2	21.5	10.3%
OPEC	34.6	30.7	31.7	34.5	35.0	1.3%
Russia	11.5	10.5	10.8	10.0	9.2	-20.2%
<b>Global</b>	<b>100.3</b>	<b>93.8</b>	<b>95.6</b>	<b>99.9</b>	<b>101.6</b>	<b>1.3%</b>
Consumption						
U.S.	20.5	18.2	19.8	20.5	20.8	1.2%
China	14.0	14.4	15.3	15.6	16.1	14.6%
<b>Global</b>	<b>100.9</b>	<b>91.9</b>	<b>97.4</b>	<b>99.6</b>	<b>101.6</b>	<b>0.7%</b>
Inventory Change	-0.6	2.0	-1.8	0.3	0.0	

## U.S. crude oil inventories and rig count\*\*

Million barrels, number of active rigs



## Price of oil

WTI crude, nominal prices, USD/barrel





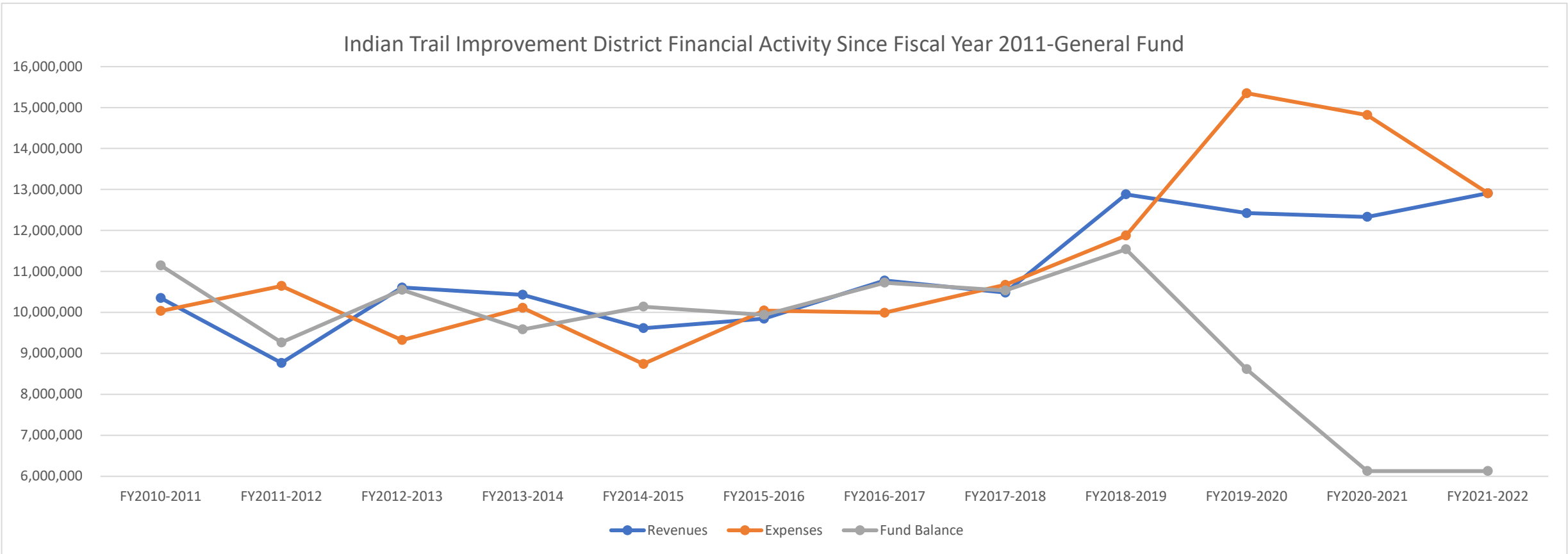
# Fund Balance

Fund Balance	
Carry-forward amount from FY19	\$11,540,483
Amount used in FY20	(2,926,060)
Amount used in FY21	(2,485,404)
Ending Fund Balance Sept. 30, 2021	6,129,020
Required Reserves - 25% (Policy recommends a range of 25% to 30% of Operating Expenses)	3,872,171
R2 Roads Reserve	2,000,000
Unrestricted Fund Balance*	<b>\$256,848</b>

\* Unrestricted Fund Balance can be designated by the Board of Supervisors for Legal, R2, R3, Inverted Syphon, Emergencies or other uses, purchases or projects.

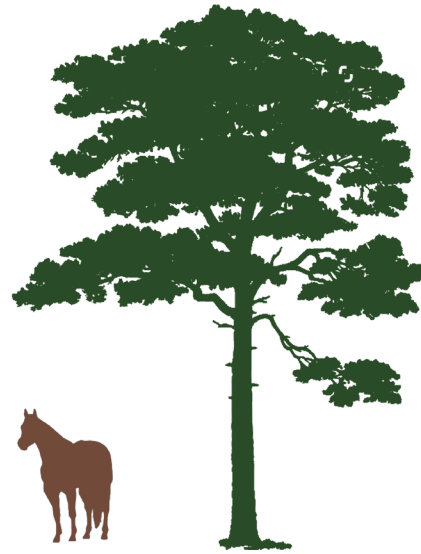


# FY11-22 Revenues, Expenses & Assessments



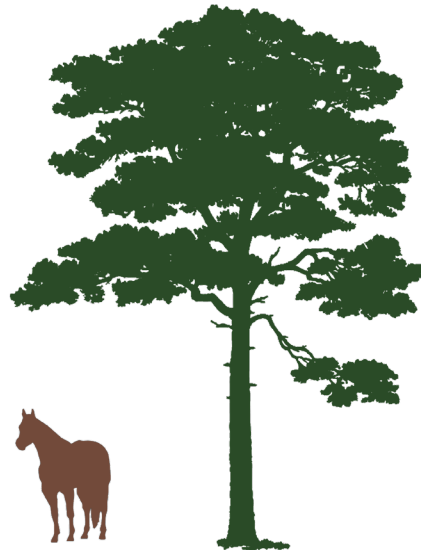
	ASSESSMENTS										
	FY2010-2011	FY2011-2012	FY2012-2013	FY2013-2014	FY2014-2015	FY2015-2016	FY2016-2017	FY2017-2018	FY2018-2019	FY2019-2020	FY2020-2021
Assessment	\$456.00	\$436.00	\$426.76	\$429.51	\$445.70	\$453.97	\$462.63	\$544.52	\$561.10	\$560.99	\$561.00
Increase/(Decrease)		(\$20.00)	(\$9.24)	\$2.75	\$16.19	\$8.27	\$8.66	\$81.89	\$16.58	(\$0.11)	\$0.01
% Increase/(Decrease)		-4.39%	-2.12%	0.64%	3.77%	1.86%	1.91%	17.70%	3.04%	-0.02%	0.00%

# Fiscal Year 2023 Budget Recommendation



## Departmental Summaries

# Fiscal Year 2023 Budget Recommendation



## Executive Summary



## FY23 Budget Recommendation

During the preparation of the FY22 budget, staff took drastic measures to only increase assessments approximately \$45 dollars while down-sizing the personnel and other operational costs.

This was done in part to create more efficiencies to re-build the business model and also not carry personnel costs for positions that probably would not be filled due to the job market issues.

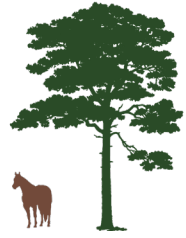
As of June 2022, there are still TWO (2) Open Jobs for Every Able Worker in the USA.

During the preparation of the FY23 budget, staff has no other option but to increase the budget to maintain and improve the level of service.

FY23 General Fund Total Budget – \$ 24,296,473

Increase Over FY22 Budget – 11,742,064





## FY23 Budget Recommendation

### General Highlights:

- Replenish Fund Balance & Budget For Future Litigation Expense – \$1.5M
- Account in the Budget For Other Administrative and Engineering/Legal – \$200k
- Increase Fuel Costs (Inflationary Caution) – \$115k
- Increase Millings Costs (Inflationary Caution) – \$400k
- Unimproved Roads – \$2.1M (includes the 8 miles on 130<sup>th</sup>)
- Canal Maintenance – \$515K
- Increase Athletic Fields Maintenance – \$73k



## FY23 Budget Recommendation

### Personnel Highlights:

- Unfreeze 12 Vacant Positions - \$750k
- Health Insurance - \$ (10%) (no change to Dental, Vision and Life)
- Employee Merit - Maximum impact approx. \$154,000 (Up to 5% / 2.5% Average)
- Replace MEO 1 & 2 to Equipment Operator with correlating Salary Range adjustment
- Replace MEO 3 to Heavy Equipment Operator with correlating Salary Range adjustment
- Reclassify one (1) frozen MEO 3, and two (2) frozen MEO I positions to two (2) Lead Operators with responsibilities for HEO training and stepping into acting supervisor positions as needed on a temporary basis
- Reclassify Pump Operations Supervisor to Stormwater Control Specialist 5% (per Policy)
- Reclassify Pump Operations Assistant to Stormwater Technician Apprentice - decrease to start at \$15



## FY23 Budget Recommendation

### Personnel Highlights cont....:

- Reclassify Equestrian Specialist to an Athletic Field Specialist - \$13k
- Reclassify Administrative Secretary to Administration & Grants Coordinator - 5% (per Policy)
- Record Retention Coordinator & Customer Service Representative to report to Administration & Grants Coordinator - No increase
- Reclassify Accountant to Senior Accountant/CPO - 5% (per Policy)
- Reclassify Senior Accountant/CPO to Senior Accountant - No change



## FY23 Budget Recommendation

### Highlights Cont....:

- Fund Various **Parks** CIP Projects and Grants (A) – \$835,000
- Fund Various **Operations** CIP Projects and Grants (B) – \$938,800
- Fund to Replace **Operations** Aging Equipment (C) – \$2,103,000
- Fund various **Pumps & Canals** CIP projects, New Equipment, and Grants (D) – \$1,198,132
- M1 Basin East/West Conveyance Grant (\$4M Total) – \$2,000,000  
(\$2M in FY23 and \$2M in FY24)





# FY23 Budget Recommendation

## (A) **Parks** CIP Projects and Grants:

Registration Software (Add'l Use for AAL Registrations - Res. Vs. Non-Res.)	\$3,500
Cameras at ACP North and South Expansion - Parking Lot and Athletic Fields	20,000
Resurface Tennis Courts at Temple Park	25,000
Shade Structure for the Acreage Community Park Playground	25,000
A/C Unit Replacement	11,000
Swing Seats and Chains at Kidscape	500
Vehicle	40,000
Greens Turf Mower w/ Bagging System/Vibrating Sand Spreader	90,000
<b>Grants:</b>	
Nicole Hornstein Equestrian Park (LWCF grant)	400,000
ACP-SE Equestrian Trailhead & Parking (Recreational Trails Program/RTP Grant)	250,000
<b>Total</b>	<b>\$835,000</b>



# FY 2023 Budget Recommendation

## (B) **Operations** CIP Projects and Grants:

Sidewalk Replacement (6-miles per year @ \$10/linear foot)	316,800.00
Fleet - Metal Open-Air Extension Roof on Maintenance Building	50,000.00
Traffic Logix Cushions: 8 Locations on 130 <sup>th</sup> Project Milling Project	80,000.00
Grants:	
Low Impact Development Swales NW Dist. Area (NS073 grant)	492,000.00
Total	\$938,800.00



# FY23 Budget Recommendation

## (C) **Operations** Aging Equipment:

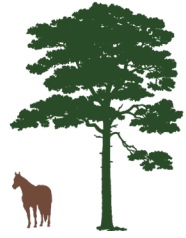
Capital Outlay - Heavy Duty Vehicles (2) F-250 to replace M13 & M14 (Gas/not Diesel)	\$130,000
Capital Outlay - Light Vehicles (2PU/yr) - (3)EA F150	90,000
Water Truck to Replace WT1	150,000
Dump Trucks (2) to Replace Mack's (\$180k each in FY23 then FY24)	180,000
(2) Boom Mowers to replace MW8 & MW10 (\$125k ea)	250,000
Motor Grader (\$234k each)	468,000
(2) 12-ton Roller for Millings (currently renting 2)	280,000
(1) T870 Skid Steer	80,000
Tack Truck - 2,000 Gallons Cap	225,000
Loader to replace Leased John Deere Loader (L4)	250,000
Total	\$2,103,000



# FY23 Budget Recommendation

## (D) **Pumps/Canals** CIP projects, New Equipment, and Grants:

Capital Outlay - Vehicles Utility Truck	\$55,000
Capital Outlay - Pumps , Structures & Telemetry (M2 Basin)	50,000
Capital Outlay - Pump Rebuild (M1 Basin)	80,000
Capital Outlay - Pump Station Exhaust Fans (M1 Basin)	75,000
Pump Replacement (MS1)	100,000
Grants:	
M2 Bypass	389,376
Canal Reinforcement and Reventment Repair	439,756
M1 Basin East/West Conveyance	2,000,000
Total	\$3,189,132



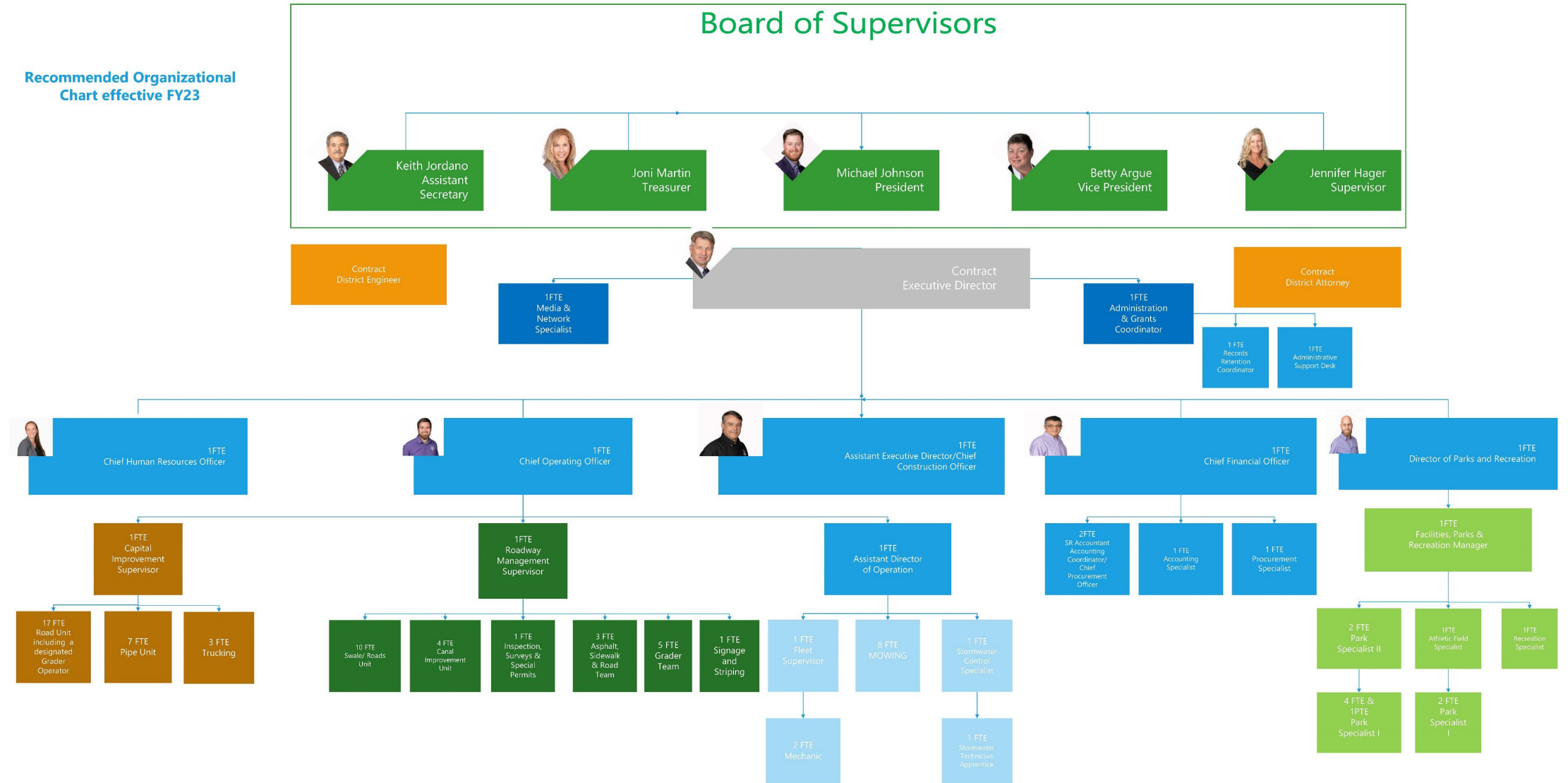
## FY23 Budget Recommendation

### Unit 20/Santa Rosa Groves (M3) Highlights:

- Annual Total Assessment with Debt (Up to \$5M Loan) – \$765.53  
(to install pumps, clear all canals, build and mill all roads including Carol Street)
- Administration Fee – \$146k
- Parks Fee – \$78k
- Operations Fee – \$329k
- Annual Total Assessment per Acre (with No Debt) – \$1,075.67
- Annual Maintenance Fee per Acre (with Capital Improvement Pay as You Go) – \$2,633  
(only \$1.1M in Capital Improvements vs. \$5M for Year 1)

# Board of Supervisors

## Recommended Organizational Chart effective FY23



### Frozen Positions as of 05/01/2021:

Mowing Operator II one (1) vacant FTE -  
 Equipment Operator I six (6) vacant FTE -  
 Equipment Operator III one (1) vacant FTE -  
 Crew Chief two (2) vacant FTE -  
 Park Specialist 1 two (2) vacant PTE -

### Assigned to in FY23:

Equipment Operator (added bringing total Mowing FTE to eight (8)FTE)  
 Equipment Operator two (2) FTE to be reclassified to Lead Equipment Operator four (4) FTE to be added to Road Crew  
 reclassified to Lead Equipment Operator  
 assigned to Road Crew  
 unfreeze 1 eliminate 1



# FY23 Expenses

<b>Department</b>	<b>FY22 Budget</b>	<b>FY23 Recommendation</b>	<b>Increase (Decrease)</b>
<b>Administration, Engineering &amp; Legal*</b>	<b>\$2,663,329</b>	<b>\$5,158,380</b>	<b>\$2,495,051</b>
<b>Parks &amp; Recreation</b>	<b>1,327,704</b>	<b>2,512,692</b>	<b>1,184,988</b>
<b>Operations</b>	<b>5,636,939</b>	<b>10,537,679</b>	<b>4,900,740</b>
<b>M1 Basin - Canal</b>	<b>2,192,723</b>	<b>5,150,926</b>	<b>2,958,204</b>
<b>M1S Bay Hill - Canal</b>	<b>86,000</b>	<b>90,000</b>	<b>4,000</b>
<b>M2 Basin - Canal</b>	<b>229,953</b>	<b>411,795</b>	<b>181,842</b>
<b>Aquatics Vegetation Control Contract</b>	<b>417,761</b>	<b>435,000</b>	<b>17,239</b>
<b>Sub-Total Special Revenue Fund</b>	<b>12,554,409</b>	<b>24,296,473</b>	<b>11,742,064</b>
<b>Unit 20 Direct Expenses</b>	<b>0</b>	<b>1,143,151</b>	<b>1,143,151</b>
<b>Total Assessment</b>	<b>12,554,409</b>	<b>25,439,624</b>	<b>12,885,216</b>
<b>R3 Capital Project Fund (No Assessment)</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>
<b>Total FY2023 Budget</b>	<b>\$12,554,409</b>	<b>\$27,939,624</b>	<b>\$15,385,216</b>

# FY22 Expenditures by Appropriation

Department	Special Revenue Fund
<b>Administration, Engineering &amp; Legal</b>	
Personnel	\$1,438,324
Operating	3,704,056
Capital Outlay	16,000
<b>Sub-Total</b>	<b>\$5,158,380</b>
<b>Parks &amp; Recreation</b>	
Personnel	\$848,239
Operating	604,454
Capital Outlay	1,060,000
<b>Sub-Total</b>	<b>\$2,512,692</b>

Department	Special Revenue Fund
<b>Operations</b>	
Personnel	\$3,578,541
Operating	3,917,338
Capital Outlay	3,041,800
<b>Sub-Total</b>	<b>\$10,537,679</b>
<b>Operations - Aquatics &amp; Pump</b>	
Personnel	\$1,575,246
Operating	1,403,343
Capital Outlay	3,109,132
<b>Sub-Total</b>	<b>\$6,087,721</b>

<b>Total Special Revenue Fund</b>	<b>24,296,473</b>	<b>Total Debt Service Fund</b>	<b>\$1,628,138</b>
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<b>Total Unit 20 Direct Expenses</b>	<b>1,143,151</b>	<b>R3 Capital Project Fund</b>	<b>\$2,500,000</b>
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<b>Total All Funds</b>	<b>\$29,567,762</b>
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# Special Revenue Fund- Departmental Expenditures

